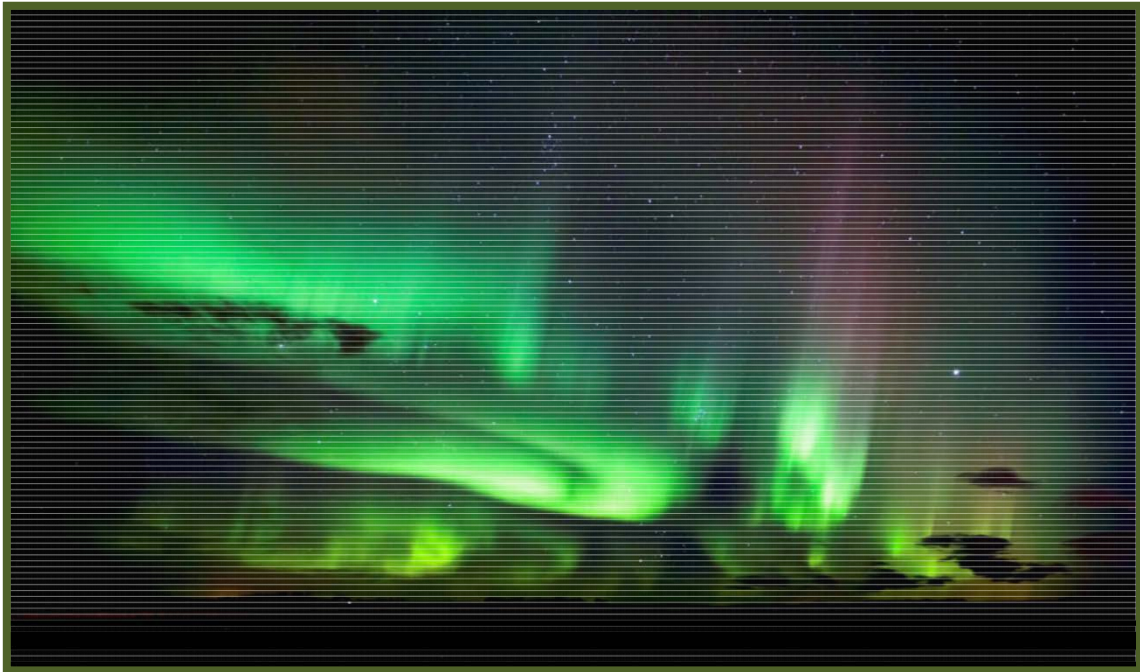


County of Northern Lights

2018 to 2020



Strategic Issues

Updated August 28, 2017
Adopted by Council December 13, 2017
Motion #556/13/12/17





Strategic Issues – 2018 to 2020

Northern Lights County Council

Mission Statement

It shall be the **Mission** of the County of Northern Lights to:

- A. Provide good government;
- B. Provide services, facilities, and other things that, in the opinion of Council, are necessary or desirable for all or a part of the County; and
- C. Develop and maintain safe and viable communities.





Strategic Issues – 2018 to 2020

Vision Statement

It is the **Vision** of the Council of the County of Northern Lights to strive for innovative decision-making, proactive planning, and regional cooperation in order to promote our citizens' lifestyles, freedoms, and opportunities. This will be achieved by providing enhanced qualities of life, effective and efficient services, and healthy/sustainable communities.



Strategic Issues – 2018 to 2020

GOAL: PROVISION OF SAFE, POTABLE WATER TO RESIDENTS

Strategic Initiative	Responsible Party	Target Date	Status
➤ Provide funds for engineering of South regional Waterline	McLaughlin	2017	Engineering underway and now being “fast forwarded” due to Water for Life funding
➤ Provide funds for water “add ons” of \$1.5 million total to ensure continued expansion.	Hunter	2018	
➤ Undertake review of idle service fees to ensure costs of all services are fairly distributed	Administration	2018	



Strategic Issues – 2018 to 2020

GOAL: PRESERVE ROAD, BRIDGES AND OTHER INFRASTRUCTURE

Strategic Initiative	Responsible Party	Target Date	Status
➤ Existing road infrastructure maintenance	McLaughlin		This was #1 priority out of 5
➤ Continue to do in house shoulder pulls and maintain shoulder pull budget at \$500,000	McLaughlin		
➤ Look at areas for improvement/savings	McLaughlin		
➤ Establish bridge reserve for future replacements/major repairs	Hunter		Nothing separate in budget – look at this for 2018 and forward
➤ Undertake engineering on RR 223 or RR 222 connector road in Weberville Study area to maximum budget of \$150,000	McLaughlin	2017	Bring back Weberville Study Area plan to Council
➤ RR 223/222 connector road to be Constructed	McLaughlin	2018	
➤ Develop a long term paving plan	McLaughlin	2020	



Strategic Issues – 2018 to 2020

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| ➤ Provide a draft to Council for a program to charge for installation and construction of approaches. | McLaughlin | 2018 | #3 out of 5 |
| ➤ Look at regravelling program and develop a plan for decreasing the amount of gravel placed on roads, based on road type, or increase the years of rotation for regravelling program (i.e. every 4 rather than 3) | McLaughlin | 2018 | #2 out of 5 |
| ➤ Continue discussions with Alberta Transportation regarding the repairs to bridges where “faulty” concrete was utilized. Lobby for funding for these repairs | McLaughlin | 2018 | |
| ➤ Apply for grants and proceed with Hawk Hills drainage projects when funding is at 75% | McLaughlin | | No funding available yet Applied for Community Resilience Program. |
| ➤ Budget for new or expanded sand shed at Manning airport (larger building over slab, use for dry storage of equipment) | McLaughlin | 2018/19 | |



Strategic Issues – 2018 to 2020

GOAL: RECREATION AND CULTURE

Strategic Initiative	Responsible Party	Target Date	Status
➤ Implement Recreation and Culture master plan	Miclette	2018	



Strategic Issues – 2018 to 2020

GOAL: CONTINUE RELATIONSHIPS WITH OUR MUNICIPAL NEIGHBORS, THROUGH SUPPORT OF MUNICIPAL SERVICE AGREEMENTS/REGIONAL COLLABORATION

Strategic Initiative	Responsible Party	Target Date	Status
➤ Meet with Municipal neighbors to solidify Municipal service agreements	Van Oort	May 2017	Met with Grimshaw (Manager of Finance and CAO). Looking for new operating costs for Library & will update agreement if necessary. Manning collaboration meetings held and a number of recommendations were put forward and are to be further discussed with Manning Peace River – no further work has been done, the agreement has a 6 year extension now in effect. (to Aug 2023) Focus has been on fire and IDP work
➤ Review agreements and ensure residents are receiving value for contributions	Council	Sept 2017	



Strategic Issues – 2018 to 2020

- Continue regular inter municipal Council meetings with neighbors Council



Strategic Issues – 2018 to 2020

GOAL: MAINTAIN OR REDUCE BUDGET LEVELS

Strategic Initiative	Responsible Party	Target Date	
➤ Capital budgets to be reduced and kept lean	All	2017	2017 capital budget kept lean. Need to review priorities due to Water for Life funding
➤ Maintain service levels as much as possible	All		
➤ Review structure of taxation/mill rates to lessen impact on residential properties (taxation levels)	Hunter	2018	Successfully reviewed levels of taxation and increased farm rate, decreased residential. Council to further discuss “fair” distribution of taxation.



Strategic Issues – 2018 to 2020

The following topics were seen by Council as being strategic issues, however were not set as goals:

- Drainage – protection of wetlands
- Levels of reserve funding
- Asset management
- MMGA requirements for IDP's and ICF's (must be done therefore not set as a goal)
- Organizational structure, succession planning and retention of employees
- Communication



Strategic Issues – 2018 to 2020
